



<u>V</u>erification through <u>A</u>ccelerated testing <u>L</u>eading to <u>I</u>mproved wave energy <u>D</u>esigns



Verification through Accelerated testing Leading to Improved wave energy Designs



Your new platform

Deliverable 7.3
Communications plan
Version 1.0
2021-02-26

Lead participant: Aquatera
Dissemination level: PU





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Dissemination level

Short	Туре	
PU	Public	Х
PP	Restricted to other programme participants (including the Commission Services)	
RE	Restricted to a group specified by the consortium (including the Commission Services)	
СО	Confidential, only for members of the consortium (including the Commission Services)	

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Executive Summary

As part of WP7, the Communications plan (Deliverable 7.3) aims to support the overarching Knowledge Exchange and Dissemination Strategy (Deliverable 7.1) by outlining a **media strategy** for stakeholder engagement.

In the communications strategy, a clear external structure is outlined through which to maximise knowledge exchange from the innovative VALID project. This includes target groups for media engagement and key messaging. VALID's communications tools (e.g., website, social media and press releases) ensure that project results have an obvious channel to travel from the Parties within a specific WP to the communications team to the end-user. VALID end-users will be identified within the Stakeholder Database as part of the Stakeholder Knowledge Exchange Plan (Deliverable 7.7).

This deliverable (D7.3) also outlines brand guidelines, identifies key terminology that will be used throughout the project and includes an Annex of documents to support VALID communications objectives.

Communications plans are expected to evolve along with the project. Once D7.3 is submitted, a 'live version' of the document will continue to be updated as necessary throughout the course of the three-year VALID project.





Project partner names

RISE Research Institutes of Sweden AB

TECNALIA Fundacion Tecnalia Research and Innovation

CORPOWER Corpower Ocean AB

OCEAN

RINA-C RINA Consulting S.p.A.

BiMEP Biscay Marine Energy Platform SA

IDOM Consulting, Engineering, Architecture, S.A.U.

AAU Aalborg University

AVL AVL List GMBH

Wavepiston Wavepiston AS

TU Delft University of Technology

Aquatera Sustainability Ireland LTD

JFC Julia F. Chozas, Consulting Engineer

Y4C Yavin Four Consultants, Unipessoal LDA

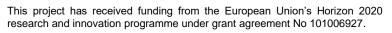




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1 Introduction

1.1 Project background

The VALID project will develop a hybrid testing platform that encompasses several components and subsystems that form Wave Energy Converters (WECs) as test cases, with the final goal of delivering a novel methodology for accelerating WEC technology development.

The consortium approach builds upon a unique hybrid method that is highly adaptable (covering a wide range of technologies and input conditions), and that can minimise expenditure in both prototype development costs and real sea-testing, whilst promoting increases in the reliability and survivability of critical components.

The VALID project is organised in eight different work packages specifically designed to develop a Hybrid Testing Platform and communicate, disseminate and exploit project outputs

1.2 Scope of communications plan

The aim of the communications plan is to promote VALID through media, marketing and digital communications activity to **ensure a high profile for the project and support exchange of knowledge more widely**. This will ensure broad and wide dissemination and knowledge transfer of the outputs of the project, maximising the impact of those outputs.

This communications plan details media and marketing engagement activity, sets out the digital communication tools to be used for each area of the project, including audiences with targeted messages, means, language and ways of measuring communication efforts and impact. The plan sets targets, deliverables and a timeline of activity.

The communications plan consists of the following sections:

- Section 2 of this document details the VALID communications strategy and its support for D7.1 Knowledge Exchange and Dissemination Strategy.
- Section 3 references internal communications as stated in D8.3 Project Management Plan and sets out the creation and function of a Communications Team with participation across all Parties.
- Section 4 highlights the media channels VALID will use to communicate with stakeholders.
- Section 5 details brand guidance.
- Section 6 identifies key terms.
- A detailed annex lists all communication documents, including guidelines for the Communications Team and tracking methods (live documents should be edited in SharePoint.)





2 Communications Strategy

2.1 Key messages

To create consistent, transparent and appropriate messaging within the communication of the project, the key messages that will be delivered are listed below. It is likely that these key messages will evolve over the course of this project, as the work is completed, and the outputs are delivered. This section will be updated to reflect this.

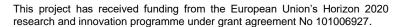
- VALID has a long-term vision for wave energy, where the coupling between a virtual reality and an in-house physical reality is possible.
- The VALID concept centres around accelerated hybrid testing, facilitating the next stage of wave energy development and addressing two key issues: cost and technology challenges.
- The systems used to create a hybrid testing platform are not new. They are already being used effectively in automotive, aerospace, offshore engineering and wind energy sectors. The novelty of VALID's approach is in applying these vetted concepts and procedures to create a new testing methodology for the wave energy sector.
- VALID aims to improve efficiency and quality of WEC development (reducing uncertainties in the design of WECs, reducing the problems associated to scale testing, reducing testing and development times, reducing high expenditures associated with real-sea testing.)
- VALID outcomes aim to benefit stakeholders (identified in D7.1) across the industry to facilitate the next stage of wave energy development.
- Original Equipment Manufacturers (OEMs) and component suppliers play a central role to the VALID project.
- VALID supports the European Commission's goal to achieve a carbon neutral economy, spearheaded by the Green Deal; strengthens the EU's industrial base and innovation capacity; creates new market opportunities and jobs.

2.2 Target Audience

A detailed stakeholder database will facilitate the communication with all the stakeholders involved in VALID by centralising their contact details and classifying them according to their interest and level of engagement with the project. Depending on their level of engagement, different communication mechanisms will be employed.

Stakeholder Groups (SG) include companies and organizations who will benefit or interact with the technology being developed in the VALID project, such as end users, developers, investors, communities, governments and policy makers.

While the **first three groups** in the list below will be targeted largely by dissemination efforts like specialised events, workshops, conferences and scientific publications (detailed in D7.1 Knowledge Exchange and Dissemination Strategy), communications tools like social media, the VALID website, press releases and newsletters will still play an important role in reaching these groups. These tools will also be the primary way to engage the general public.







Target groups:

- Policy makers and public bodies: European regional and local authorities; permitting regulatory bodies; marine planning; statutory advisory bodies; municipalities; standardisation bodies.
- Academia: researchers; degree-level students
- Ocean energy sector: Technology developers; supply and service chain; utilities; sector associations; scientific community
- Funding bodies: private investors; public investors
- **General public**: environmental NGOs; citizen organisations; degree-level students; individual citizens

The VALID project has designed strategic activities to communicate the value of the Knowledge Outputs generated through the project. For policy makers and public bodies, the ocean energy sector, and funding bodies, the COLUMBUS methodology¹ will be applied to collect and transfer Knowledge Outputs as detailed in D7.1. D7.3 Communications Plan will support these efforts where possible.

This methodology will also help communicate important messaging to the general public (e.g. in creating content for webinars, newsletters, and workshops.) Tools like social media and short website 'news' posts function to convey smaller, more immediate project updates and achievements, while also providing a two-way platform to interact directly with our audience. This will be the regular format in which we engage with the public and interact with similar European initiatives.

Communications channels are detailed in Section 4 of this plan.

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¹ Columbus Project 2018, *Making Marine and Maritime Research Count*. Brussels: Columbus Project. URL: https://www.columbusproject.eu/3AC_COLUMBUS_Introduction.pdf (visited on 02/25/2021).





3 Internal communications

See Section 3 of <u>D8.3 Detailed Project Management Plan</u> for the project's overall internal communications structure.

Specific to WP7, a Communication Team (CT) has been formed to ensure that project updates from various WPs are shared across the team and then promoted via VALID media channels, for example contribution to the 'news' page of the project website. The CT will include a main contact person from every Party.

All Parties should also identify opportunities for scientific reports, conferences and presentations to promote the Project, and be conscious to take photos and video along the entire duration of the work packages, to gather evidence and imagery of the success of the Project.

3.1 Communications Team

A kick-off meeting for WP7 was held on 11/02/2021 and the CT representative from every Party was invited. The <u>Terms for Communications Team</u> were shared (see Annex 1) and responsibilities explained.

Each CT member will oversee the activities within their organizations related to:

- Communication
- Dissemination
- Stakeholders engagement
- Exploitation

Aquatera, as WP7 leaders, will be guiding the development of tasks and contributions from CT members. Every 2 months WP7 leader will send out an email requesting WP updates and we will follow up on relevant points of interest. Meetings will be held as requested.





4 Channels and tools

It is well acknowledged within the partnership that solutions will not be found by working within the sector alone, or behind international barriers. Successful ideas must be quickly shared for a maximum impact. Therefore, the communication with end-users and the general public is essential for the success of the project. The sections below provide further detail on how VALID communication activities will be carried out.

In the framework of VALID, five main dissemination channels will be used:

- Website. The project website will be the primary information source for VALID target groups.
- Press releases and promotional articles. Mainstream media will enable to reach a large audience and can give additional opportunities for the project promotion.
- Social media. Social media will complete the project's web dissemination mechanism and will give an interactive dimension to the communication.
- Events. Project partners will also actively be participating in external events and will organize technical workshops.
- · Other promotional tools.

4.1 Website

A project website is established [https://www.validhtp.eu/] to provide an electronic point of contact for the Project and serve as an interactive brochure for the Project's activities (see Figure 1). It will host news, photographs, public deliverables, publications and reports related to the project, as well as information about the work being carried out by the project and what it intends to accomplish over its lifetime. Further to the project website, the information about the project and its developments will also be disseminated via the partner's websites and ocean energy platforms (e.g., EERA Ocean Energy Joint Programme, The EU Technology and Innovation Platform for Ocean Energy, Ocean Energy Systems Implementing Agreement, and KIC InnoEnergy.)





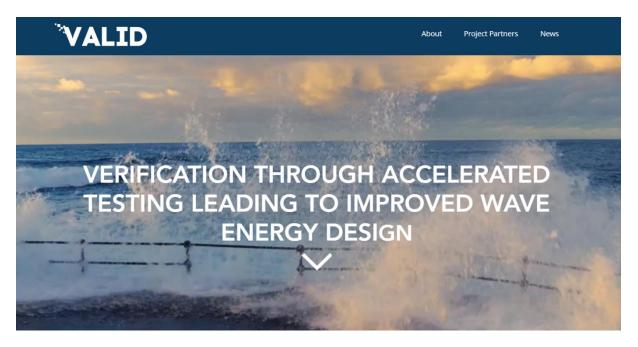


Figure 1: VALID homepage.

The website will be regularly updated throughout the duration of the project by WP7 leader. To help with this, we will occasionally request that a project partners' CT member draft a 'blog post' for the website.

4.1.1 Guidelines for website contributors

A CT member will **only** draft a news update at the direction of WP7 leads (though all partners should feel welcome to contribute ideas for news posts at any time.) When asked to contribute, the CT member will be given a topic and guidance on what the article should highlight. They can then access the back end of the project website and draft their post. Photos or video should be included wherever possible.

Articles will remain 'In draft' until an editor reviews and publishes the post. They will then share the post will all project partners to disseminate across their networks.

4.1.1.1 Instructions to draft a blog post

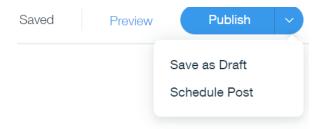
- Click here to access the blog
- 2. Click 'Create new post' in upper-right corner
- 3. Add a title to reflect your project update (editors can amend)
- 4. Write the body of your article (or copy and paste from a Word document)
- 5. Add any photos or video by clicking the applicable icon below the text box and uploading from your computer



6. Your draft will save automatically as you type. When your draft is finished, DO NOT CLICK PUBLISH. Instead, click the drop-down arrow next to 'Publish' in the upper right corner and select 'Save as Draft'. Then email the editor to let them know your post is ready for review.







4.1.2 Site hosting and access

The VALID website is hosted by Wix.com and the website dashboard can be found at:

https://manage.wix.com/dashboard/e2a32736-00df-4c66-951f-bdf7319d4df1/home

Site permissions are as follows:

• Owner: Pierre Ingmarsson

Website Designer: Johannes Huffmeier

• Website Managers: Taylor St. John, Natalia Rojas, Jennifer Fox, Natalie Williams Portal

• Blog Writers: CT members

4.2 Press releases and promotional articles

News of the VALID project will be disseminated on regular basis. Press releases will be issued to appropriate media outlets to ensure that stakeholders are aware of the project, its objectives and its outcomes. D7.3 Communications Plan intends to ensure that there is publicity and media coverage at local, regional and European levels. The CT has several existing channels and networks for disseminating news (e.g. LinkedIn groups, platforms like Ocean Energy Europe, and relevant EC projects and initiatives like IMPACT²), which will ensure a broad awareness of the project across the spectrum of relevant European stakeholders. CT members are encouraged to publish articles and press releases at regional, national and international level, making use of their own communication networks and channels.

Press releases will be issued throughout the three-year project, and proposed topics and a timeline are included in Table 1.

-

² CORDIS 2020, Innovative Methods for wave energy Pathways Acceleration through novel Criteria and Test rigs, CORDIS, URL: https://cordis.europa.eu/project/id/101007071 (visited on 02/25/2021).





Table 1: Suggested press releases.

Date	Update/ Deliverable/ Milestone	Press release	Status
05/01/2021	VALID launch	5M€ awarded for development of a Hybrid Testing Platform for Ocean Energy	Shared
Month 9	M2	Preliminary architecture of the VALID Hybrid Testing Platform (VHTP)	Pending
Month 15	D3.2/5.2	Design and manufacturing report for the physical test rigs	Pending
Month 24	D1.4	Report on uncertainties in testing methodologies	
Month 30	M4	Final architecture of the VALID Hybrid Testing Platform (VHTP) and Test results from accelerated testing completed	
Month 35/36	D6.2; 6.6; 6.7	Guidelines for standardisation of ocean energy accelerated testing procedures; Reports on recommendations for critical component testing at low TRLs; affordability of dry testing procedures and modelling approaches	
Month 36	M5	Results, Analysis, validation and final reporting	

4.2.1 Process for drafting and dissemination

The press release will be drafted by WP7 leader and approved by members of the CT. Following approval, the WP7 lead will disseminate the press release by:

- Publishing on the news section of the website (see Section 4.1)
- Sharing as a PDF email attachment to all Parties, with the link to the news page as well; whereupon members will be asked to disseminate across their networks, including where applicable their own social media, website and email networks (in adherence with data protection guidelines)
- Sending to the full media list (see Annex 3)
- Sharing the news page link on VALID social media platforms
- Following up with journalists 1-2 days following initial release

4.2.2 Media promotion

A VALID media list (see Annex 3) has been created, with input from several partner organisations, to use for the duration of the project. All VALID press releases will be emailed to the list of journalists, which covers: **energy industry publications**, **European press**, and **international press**. The live <u>media list</u> is saved in the VALID SharePoint and partner organisations are welcome to add to this throughout the project.





4.2.3 Innovation News Network

Innovation News Network is a platform that runs news and promotional articles. VALID has purchased two promotional articles, to be written by WP7 leader for **issues 6 and 10 of** *The Innovation Platform.* These will be submitted by WP7 leader on the following dates:

• Issue 6: 10 March, 2021

• Issue 10: 16 February, 2022

Full Innovation News Network submission guidelines can be found in Annex 5.

A banner was also purchased as part of the package on behalf of VALID and is visible on the Green Energy page of the site: https://www.innovationnewsnetwork.com/green-energy/.

The impact of this will be monitored qualitatively by the WP7 leads and a decision will be made as to whether this will be repeated at a later stage in the project as additional deliverables and outputs are completed. This will be discussed and agreed with the Project Manager as appropriate.

4.2.4 Key impact indicators

Table 2: Press release/promotional article indicators.

Measurement	Objectives	Contingency plan
Press releases	8	Gather alternative suggested press release topics from CT (see Table 1 for initial list.)
Media coverage (press release only)	4 per press release	Follow-up with media list; Expand journalist contact beyond media list; ask CT to share with their Parties' media contacts
Media coverage (with interviews)	3	Reach out to individual journalists on media list; seek new activities for VALID to engage in (e.g. webinars or workshops); promote more project updates
Promotional articles submitted	2	Already scheduled to be submitted to INN

4.3 Social media

The Project intends to create its own social media accounts. Each platform offers an opportunity to reach a different audience, and it is important to choose only those platforms that would best serve the VALID project and our stakeholder engagement plans.

WP7 leader propose LinkedIn, Twitter and Youtube accounts, under the name/handle @VALIDhtp. These accounts will be established by 21 March 2021.





Table 3: Social media indicators.

Measurement	Objective	Contingency plan
No. of contact update per month (VALID platforms and across partner network)	500	Partners will foster VALID within their social media and take advantage of partners' LinkedIn large groups (RIS, RIN, TEC)
No. of visits to posts	> 200	Repost actions using the profiles and groups of VALID partners.
No. of shares on posts	> 100	Encourage visitors to share experience and knowledge

4.3.1 Social media conventions

Project partners are encouraged to share VALID promotional material on their own channels, and once the social media platforms are established, to share the project's posts as well.

Social media hashtags for VALID:

- #VALID
- #VALIDhtp
- #hybridtesting
- #hybridtestingplatform
- #modelling
- #WECs
- #waveenergy
- #oceanenergy
- #H2020
- #INEA





4.3.2 Partner and funder handles

Table 4: Partner and funder social media handles.

Organisation	Facebook	LinkedIn	Twitter	Youtube	Website
RISE	@RISERes earchInstitut esofSwede nAB	https://www.linkedi n.com/company/ris e-research- institutes-of- sweden/	@RISEswe den	-	https://www.ri.se/ en
Aquatera	@Aquatera Ltd	https://www.linkedi n.com/company/81 31579/admin/	@Aquatera Ltd	Aquater a Ltd	https://www.aquat era.co.uk/
TECNALIA	@Tecnalia	https://www.linkedi n.com/company/te cnalia-research-&- innovation/	@tecnalia	TECNA LIA	https://www.tecna lia.com/
CORPOWER OCEAN	@CorPowe r	https://www.linkedi n.com/company/co rpower-ocean-ab/	-	-	https://www.corpo werocean.com
RINA-C	-	https://www.linkedi n.com/company/rin a/	@RINA186 1	-	https://www.rina.o rg/
BiMEP	-	https://www.linkedi n.com/in/bimep- biscay-marine- energy-platform- 50463112b/	@bimep_s a	-	https://www.bime p.com
IDOM	@IdomGro up	https://www.linkedi n.com/company/id om/	@IdomGro up	-	https://www.idom. com/
AAU	@Internatio nalOfficeAal borgUnivers ity	-	-	Aalborg Universit et	https://www.en.aa u.dk/
AVL	@AVL.List	https://www.linkedi n.com/company/avl /	@AVL_List	AVL	https://www.avl.c om/
Wavepiston	-	https://www.linkedi n.com/company/wa vepiston/?trk=top_ nav_home	-	-	https://www.wave piston.dk/
TU Delft	@TUDelft	https://www.linkedi n.com/school/tu- delft-civil- engineering- geosciences/	@tudelft	TU Delft	https://www.tudelf t.nl/en/ceg/about- faculty/departmen ts/hydraulic- engineering/secti





					ons/offshore- engineering/
JFC	-	https://www.linkedi n.com/in/julia- fernandez-chozas- 6b9019b/	-	-	www.juliafchozas. com
Y4C	-	-	-	-	www.yavinfourco nsultants.com





4.4 Events

Relevant industry events, including workshops and conferences (virtual or in-person) will be paramount to disseminating the outcomes of VALID throughout the three-year project. This is detailed in-depth as part of D7.1 Knowledge Exchange and Dissemination Strategy, including the calendar of potential events listed below in Table 6 (source: https://tethys.pnnl.gov/events). The objectives in Table 5 are subject to changes due to Covid-19.

Table 5: Event indicators.

Measurement	Objective	Contingency plan
Attended conferences with presentations or posters	8	Find alternative events, contact organisers for which several consortium experts
Oral communications at congresses and events	14	are members of the international committee and/or chairman or reviewer of sessions.
Attend industrial events	7	5 industrial fairs or exhibitions of interest to VALID to be identified.

Table 6: Calendar of suggested events.

Туре	Event	Date	VALID represented
Webinar	MONITOR & Tiger Webinar: Modelling reliability for tidal turbines	24/02/21	
Webinar	IEA-OES Webinar: Evaluation and Guidance Framework for Ocean Energy Technology	24/02/21	
Conference	11th Scottish Highland Renewable Energy Conference	25/02/21	
Webinar	OERA Webinar Series: The Pathway Program: Defining approved environmental monitoring for ocean energy projects	22/04/21	
Conference	2021 Waterpower Week in Washington	28/04/21	
Conference	8th International Conference on Ocean Energy (ICOE 2021)	28/04/21	
Conference	International Coastal Symposium (ICS2021)	3/05/21	
Conference	European Maritime Day 2021	20/05/21	
Conference	2021 Gordon Conference on Coastal Ocean Dynamics	6/06/21	
Conference	CLEANPOWER 2021 Conference and Exhibition	7/06/21	
Conference	International Conference on Ocean, Offshore & Arctic Engineering	21/06/21	
Conference	Seanergy 2021	8/07/21	





Conference	8th PRIMaRE Conference	29/06/21
Conference	Offshore Technology Conference (OTC) 2021	16/08/21
Conference	All-Energy 2021	18/08/21
Conference	Business Network for Offshore Wind 2021 International Partnering Forum (IPF) Together	24/08/21
Conference	European Wave and Tidal Energy Conference	5/9/2021
Conference	9th International Conference on Sustainable Development (ICSD) 2021	8/09/21
Conference	Oceanology International (OI) Middle East 2021	20/09/21
Conference	OCEANS 2021	20/09/21
Conference	ACP Resource & Project Energy Assessment Virtual Summit 2021	27/09/21
Conference	Offshore WINDPOWER 2021 Conference & Exhibition,	13/10/21
Conference	Offshore Energy Exhibition & Conference (OEEC) 2021	26/10/21
Conference	Marine Renewables Canada 2021 Annual Conference	24/11/21
Conference	CLEANPOWER 2022 Conference & Exhibition	16/05/22
Conference	CLEANPOWER 2023 Conference & Exhibition	22/05/23





4.5 Other promotional tools

Other promotional tools to be considered and developed throughout the three-year project include:

- VALID flyer
- Newsletters
 - quarterly to ensure continued engagement of stakeholders; invite relevant contributions from academics
 - industry and other ocean energy projects on developments that will further VALID knowledge exchange opportunities

Webinars

- one-hour webinars to cover technical developments and demonstrated applications for a non-specialist audience, including students
- Suggested topics (to be confirmed through Task 7.5, Deliverable 7.7): accelerated hybrid testing, the VALID Hybrid Test Platform, implementation of user case studies, new testing procedures
- Similar structure to webinars given through ETIPOcean without any participant restrictions. A possible collaboration with DTOceanPlus (through TEC) and ETIPocean (through RIS) will be explored

Table 7: Other promotional tools indicators.

Measurement	Objective	Contingency plan
Flyers distributed	>150	Ask for permission to distribute leaflets during additional events.
Workshops and webinars organised	4	Two project workshops are organised at the beginning and at the end of the project. 2 webinars are proposed in the intervening months.
Registered people at each workshop	>30	5 industrial fairs or exhibitions of interest to VALID to be identified.





Table 8: Calendar of proposed workshops and webinars.

Date	Topic	Lead partner	Target audience	Status
TBD, year 1	VALID initial workshop: Animated demonstration of hybrid testing platform	AVL	University-level engineering students	pending
TBD, year 2	Webinar	-	-	-
TBD, year 2	Webinar	-	-	-
TBD, year 3	VALID final workshop	-	-	-

4.6 Reporting

In order to track the effectiveness of the channels listed above and asses the overall progress of VALID communications efforts, the following reporting system has been implemented and will be maintained by WP7 leader:

A monthly report will be compiled using analytics from *Wix.com* and social media. The report will highlight:

- Website traffic overtime (including page hits and dwell time)
- Website traffic by location
- Website referral source by category (e.g., social media vs direct)
- Website referral source by site
- LinkedIn and Twitter indicators (e.g. followers, shares on posts)
- A summary from WP7 lead with insight from the above analytics identifying which communications efforts are working well and any adjustments that need to be made

This monthly report will be shared to the CT team and saved on the <u>VALID SharePoint</u>.

Press coverage will be recorded via the Communications Activity Tracker (see Annex 2). This document is also used by WP7 leader and CT members to record efforts to disseminate VALID communications work.





5 Brand

5.1 Logo

A logo, as per Figure 2, has been developed for the Project and should be used on all project specific publications. The VALID logo will be available for download in different shapes and formats from the Project's SharePoint site. To maintain consistency in branding, the logo should not be stretched, cropped, or altered in shape or colour. An inverted and monochrome version is also available on the Project's SharePoint site.



Figure 2: VALID logo.

Partner logos may also be used on project reporting templates, with the VALID logo used as the umbrella brand.

5.1.1 VALID document typeface:

All pieces of communication, including reports, presentations and press releases, should use Arial typeface.

5.2 Required funder information

Acknowledgement of support from H2020 should be noted in all external communications:

"This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 101006927."





5.3 Banner

The VALID banner is shown in Figure 3.

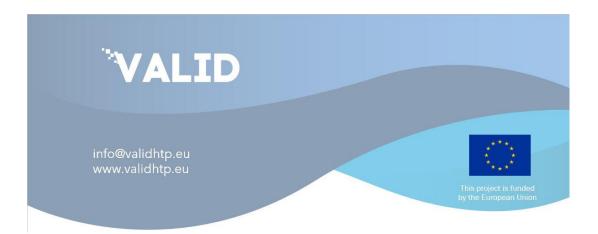


Figure 3: VALID banner.

5.4 Image and video library

Imagery will be an integral part of demonstrating the cutting-edge development of a hybrid testing platform. Photos and video are an essential component of communicating the project's progress and will be required for regular press releases, media coverage and on the VALID website.

While remote working limits our ability to visually document their work, we ask all project partners to consider ways in which they can capture the progress within their own WPs, including recording live demonstrations and testing.

When taking photos and video, it is important to ensure no safety hazards are in the photo, proper PPE is worn, proper social distancing is maintained, and the photo does not compromise project or partner IP.

When a partner has a photo or video to contribute to the project, they should save a copy of the photo/video within Image Library in SharePoint.

Prior to use across communications channels, a CT member will secure approval of the photo/video.

5.4.1 File naming

General file naming structures for VALID can be found in D8.3 Detailed PM plan.

All photos and videos should be saved as yyyymmdd Title (Photo credit), for example: 20210120 VALID meeting (Credit: Taylor St John, courtesy of Aquatera)

5.4.2 Copyright

The EC encourages that copyright is retained and that a suitable license is granted to the publisher. Six available Creative Common (CC) licenses under copyright law are





suggested to ensure open access, see Table 9. For communication purposes, a link of the license chosen should be provided.

Table 9: Creative Commons (CC) licenses 3

Graphical element	CC license type
	CC BY
(cc) (t)	Credit must be given to the creator.
ВУ	
	CC BY-SA
	Credit must be given to the creator.
BY SA	Adaptations must be shared under the same terms as the original.
	CC BY-NC
(cc) (1) (5)	Credit must be given to the creator.
BY NC	Only non-commercial uses of the work are permitted.
	CC BY-NC-SA
(∞)	Credit must be given to the creator.
BY NC SA	Only non-commercial uses of the work are permitted.
	Adaptations must be shared under the same terms as the original.
	CC BY-ND
(cc) (T) (=)	Credit must be given to the creator.
BY ND	No derivatives or adaptations of the work are permitted.
\bigcirc	CC BY-NC-ND
(cc) (CC)	Credit must be given to the creator.
BY NC ND	Only non-commercial uses of the work are permitted.
	No derivatives or adaptations of the work are permitted.

5.5 Partner logos

Individual partner logos have been incorporated into Figure 4, which will be used as a footer for documents such as press releases. If a partner updates their logo, they should notify the communications team to update across all documentation along with on the 'Project partners' section of the <u>VALID website</u>.

³Creative Commons, URL: https://creativecommons.org/about/cclicenses/ (visited on 02/26/2021).































Figure 4: VALID Partner logos.





6 Nomenclature

Abbreviations

CT Communications Team

EC European Commission

EU European Union

H2020 Horizon 2020

WP Work Package

PC Project Coordinator

PM Project Management

PMT Project Management Team

PSC Project Steering Committee

WPL Work Package Leaders

SG Stakeholder Groups

IPR Intellectual Property Rights

CC Creative Commons





Annex 1 Terms for Communications Team

A Communication Team (CT) will be formed to ensure that project updates from various WPs are shared across the team and then promoted via VALID media channels, including the 'news' section of the VALID website. The CT will include a main contact person from every Party. The CT will include a main contact person from every Party. A list of VALID CT members can be found on the <u>VALID SharePoint</u>.

All Parties should also identify opportunities for scientific reports, conferences and presentations to promote the Project, and be conscious to take photos and video along the entire duration of the work packages, to gather evidence and imagery of the success of the Project. The CT will also participate in the stakeholder's identification and engagement activities.

CT MEMBER GUIDELINES

The CT includes a main contact person from every Party of the VALID project. The assigned staff will oversee leading the activities within their organizations related to:

- Communication
- Dissemination
- Stakeholders engagement
- Exploitation

Aquatera, as WP7 leaders, will be guiding the development of tasks and contributions from CT members. Every 2 months WP7 leaders will send out an email requesting WP updates and we will follow up on relevant points of interest. Meetings will be held as requested.

How will the CT contribute?

Communications activities

Communications activities include all media-related efforts. We expect CT members to support WP7 leads in our efforts to communicate project progress and milestones achieved, and you can find guidelines for actions to follow on each activity in the charts below.

What do we communicate?

VALID milestones, project progress, surveys, and more. Each of these is an opportunity to share what we learn as the project grows, via the actions detailed below.

ACTIVITY

Press release, promotional article, website news post

MEMBER ACTION

- Share across your Party's network (via web, social media, and/or email)
- Record your effort in <u>Comms activity spreadsheet</u>
- Feel free to follow-up with journalists in your own networks/country





Take part in media interviews if requested by CT leads

ACTIVITY

Social media posts

MEMBER ACTION

Share posts by VALID when relevant across your platforms

ACTIVITY

Event, webinar, project demonstration, milestone achieved...any highlight!

MEMBER ACTION

- DOCUMENT WITH PHOTOS AND VIDEOS
- Save to image library in SharePoint

Anything you can capture is an asset to documenting the scope of the three-year VALID project and will be used in scientific reports, conferences, presentations, and news articles.

Dissemination activities

Dissemination means sharing VALID's Knowledge Outputs (KO) with potential users - peers in the ocean energy field, industry, other commercial players and policymakers.

- Stakeholders identification
 - Support building the stakeholders database for communications and engagement

VALID Stakeholder Database - GUIDELINES

All CT are expected to add relevant contacts and information to the <u>VALID Stakeholder</u> <u>Database</u>. Suggestions can be sent to the WP7 leader Aquatera who will keep control of the MASTER database.

When adding new information, please save the document with a new version number and date, for example: VALID Stakeholder Database v8 (25.02.2021)

Knowledge outputs (KO) identification and analysis



VALID'S KNOWLEDGE OUTPUTS - Methodology

- 1. Collection
- ✓ All collected Knowledge Outputs (KOs) identified and validated by the CT

KO analysis and transfer TEMPLATE (link once created)

- 2. Analysis
- ✓ The identification of each actor;
- ✓ What activity might be performed to pass the knowledge to this actor.
- ✓ Impact





- ✓ How each user should apply the KO for it to travel down
- 3. Transfer
- √ Message and activities to ensure that WP7 pass VALID's KOs to the Target User

<u>Video Columbus methodology:</u> <u>https://www.columbusproject.eu/columbus-media/media-center/1719-columbus-videos</u>

- · Opportunities for knowledge exchange
 - CT to support the identification of suitable events (conferences, webinars and workshops)
 - Minutes from events to be shared with CT and saved here
- Open access
 - CT to make sure that any peer-reviewed journal article they publish is openly accessible (details in D7.1)
 - Contribute to dissemination through the channels identified in D7.3
 - Record their efforts in our <u>Communications activity tracker</u>

Stakeholder Knowledge Exchange

- Stakeholders identification
 - Contribute to the stakeholders database built from M3 onwards
- Ocean Energy EU Funded Project Working Group
 - Identify and engage with Ocean Energy funded projects for knowledge exchange
- Stakeholders engagement
 - Engagement with stakeholders as per D7.1 and D7.7

Website Contributions

We aim to update our website to highlight regular progress on the VALID project. To help with this, we will occasionally request that a project partners' CT member draft a 'blog post' for the website.

Adding news posts

A CT member will **only** draft a news update at the direction of WP7 leads (though all partners should feel welcome to contribute ideas for news posts at any time.) If asked to contribute, the CT member will be given a topic and guidance on what the article should highlight. **Articles will remain 'In draft' until an editor reviews and publishes the post.**

GUIDELINES FOR DRAFTING A NEWS POST

- Access the blog here
- 2. Click 'Create new post' in upper-right corner
- 3. Add a title to reflect your project update

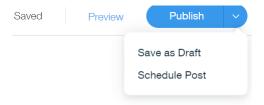




- 4. Write the body of your article (or draft in Word, then copy/paste)
- 5. Add photos or video by clicking the applicable icon below the text box and uploading from your computer



6. Your draft will save automatically as you type. When your draft is finished, DO NOT CLICK PUBLISH. Instead, click the drop-down arrow next to 'Publish' in the upper right corner and select 'Save as Draft'. Then email the editor to let them know your post is ready for review.







Annex 2 Communications Activity Tracker

*Live document can be viewed and edited on the VALID SharePoint.

Comms work	VALID activity								
Commis work	Date	Website	Sent to media list	Social media	Sent to partners (via CT)	News coverage	Notes		
Launch press release	05/01/2021	276 views	Yes	N/A	Yes	Renewable Energy Magazine ReNews.biz Off Grid Energy Independence Energy Watch (Wavepiston) Offshore-energy.biz (Wavepiston) Energy Supply (DK) (Wavepiston) Cleantech Watch (DK) (Wavepiston) Heisinger Dagblad (DK) (Wavepiston) Energias Renovables			
WP1 Survey	19/02/2021	91 views (as of 24/02)	Energy pubs only	N/A	Yes	Maritime Energy biz			

Partner activity - highlights												
RISE	Tecnalia	CorPower	RINA	BIMEP	IDOM	Aalborg University	AVL	Wavepiston	TU Delft	Aquatera	JFC	Y4C
Shared to Ocean	Shared via JRL-ORE, a		VALID Case study	Shared the press				Article published		LinkedIn: 553 organic		
Energy Europe;	Knowledge Hub in		published on RINA	release through				across own media		impressions / 11		
published on Ocean	Offshore Renewable		website in Italian and	Linkedin with 988				network (see news)		click-throughs to		
Energy Sweden	Energies promoted		English:	views and has been				LinkedIn: 1,209		press release;		
LinkedIn:	by the University of		www.rina.org/en/me	shared 2 times				organic impressions /		Published as news		
https://www.linkedin	the Basque Country,		dia/casestudies/valid					engagement rate of		piece on		
.com/feed/update/ur	the Basque Centre		posted on Twitter:					7.11 / 44		Aquatera.co.uk		
n:li:activity:6757899	for Applied		https://twitter.com/R					click-throughs.				
977734844416/	Mathematics and		INA1861/status/1352					Seedrs crowdfunding				
	TECNALIA; published		194479244111874					platform – shared				
	on website in four		Reposted on					press release as part				
	languages:		LinkedIn:					of investment				
	https://www.tecnalia		https://www.linkedin					fundraising				
	LinkedIn:									Shared on LinkedIn:		
	https://www.linkedin									81 impresions, 3.7%		
	.com/posts/tecnalia									engagement rate;		
	marineenergy_new-s									1.2% click-through		
	urvey-online-on-wav									rate; Emailed to all		
	e-energy-converters-									Aquatera Staff; AQT		
	activity-6769553872									staff shared to		
	995266560-A3B7;									relevant contacts;		
	posted in the									shared on Twitter		





Annex 3 Media list

*Live document can be viewed and edited on the VALID SharePoint.

Region	Organisation	Contact name	Contact email	Notes	Contributed by
Orkney	The Orcadian			https://www.orcadiar	AQT
Orkiley	BBC Radio Orkney		radio.orkney@bbc.co.uk		AQT
	STV News		stvnews@stv.tv		AQT
Scotland	Herald Scotland	Kristy Dorsey (Business correspondent)	kristy.dorsey@newsquest.co.uk		AQT
Scotianu	The Scotsman	Scott Reid (Business editor)	scott.reid@jpimedia.co.uk		AQT
		Emma Newlands (Business reporter)	emma.newlands@jpimedia.co.uk		AQT
	The Guardian	Ian Sample (Science desk)	ian.sample@theguardian.com		Wavepiston
		Alan Evans (Environment desk)	alan.evans@theguardian.com		Wavepiston
UK		Natalie Hanman (Environment desk)	natalie.hanman@theguardian.com		Wavepiston
	BBC	Roger Harrabin (Senior Environmental analyst)	roger.harrabin@bbc.co.uk		AQT
	Telegraph	Rachel Millard (Energy correspondent)	rachel.millard@telegraph.co.uk		AQT
	Euronews	General		https://www.euronev	AQT
		Joanna Gill (Deputy bureau chief Brussels)	joanna.gill@euronews.com		AQT
	Bloomberg EU	William Mathis (Climate and energy reporter)	wmathis2@bloomberg.net		AQT
F	Euractive	General		https://www.euractiv	. AQT
Europe		Kira Taylor (energy and environment)	kira.taylor@euractiv.com		AQT
	EU Observer	General	contact@euobserver.com		AQT
		Elena Sánchez Nicolás (journalist)	esn@euobserver.com		AQT
	EU Reporter		editor@eureporter.co		AQT
	Reuters			https://reuters.zende	Wavepiston
	Bloomberg		newsalert@bloomberg.net		Wavepiston
	CNBC		cnbctips@nbcuni.com		Wavepiston
	MSNBC		tips@nbcuni.com		Wavepiston
International	DPA International		info@dpa.com		Wavepiston
	New York Times	Brad Plumer (climate reporter - technology)	brad.plumer@nytimes.com		AQT
	Washington Post	Steven Mufson (Business of climate change repor	Steven.mufson@washpost.com		AQT
	HuffPost	Alexander C. Kaufman (Senior reporter, Business/		https://grist.org/ener	AQT
	Renewable Energy Magazir		information@renewableenergymagazine.com		Wavepiston
	Recharge News (UK)		editorial@rechargenews.com		Wavepiston
	ReNews.Biz (UK)	General	news@renews.biz		Wavepiston
	, ,	Tim Probert	Tim@renews.biz		Wavepiston
	Offshore-energy.biz	General		https://www.offshore-e	Wavepiston/Tecnalia
	0,	Anela Biogradlija	anb@navingo.com		Wavepiston
	Global Maritime Magazine	Paul Fisher	pfisher@axiomcomms.com		Wavepiston
	Energy Voice		editor@energyvoice.com		Wavepiston
	Renewable Energy World		rew-pr@pennwell.com		Wavepiston
F	Marine Link	Greg Trauthwein (Marine tech reporter)	trauthwein@marinelink.com		Wavepiston
Energy News	Clean Technica			https://cleantechnica.	Wavepiston
	AltEnergy Stocks		tom@altenergystocks.com		Wavepiston
	Seeking Alpha		editorial-issues@seekingalpha.com		Wavepiston
			contributors@seekingalpha.com		Wavepiston
	GreenBiz		editor@greenbiz.com		Wavepiston
	TechCrunch		tips@techcrunch.com		Wavepiston
	Inside Climate News			https://insideclimater	Wavepiston
	Ocean Energy Resources	Han Heilig	han@ocean-energyresources.com		Wavepiston
	Renewables Now		editorial@renewablesnow.com		Tecnalia
	Renew Economy (AUS)		editor@reneweconomy.com.au		Wavepiston





Annex 4 WP7 Action list

*Live document can be viewed and edited on the VALID SharePoint.

Actionlist WP7 Comms and Dissemination		Project Nam	e VALID		Completed	100%		
		Projectnumbe	r: 101006927	7	In progress	0%		
		Start date	2020-12-01	2020-12-01 Planning		096		
		End date	2023-11-30		Overdue 0%			
Category	Issue	Decision / Action	Solution	Resp.	Start date 🕌	Deadline -	Days left 🕌	Status
Meetings	feedback required on WP7 systems	share plans with communications team for WP7	Host WP7 Kick-off meeting	Taylor / Natalia		2021-02-11		Completed
Communications indicators from D7.3 need to be iinitiated		create a plan to cover next several months	Start by launching social media	Taylor / Natalia	2021-03-12	2021-03-21	23	
Communications require analytics from website for Dec, Jan, Feb		complete backlog of reporting using system detailed in D7.3	Create monthly report for Dec, Jan and Feb	Taylor	2021-02-26	2021-03-12	14	
Dissemination dissemination vs communications efforts clearly defined Dissemination efforts should be		Dissemination efforts should be outlined	D7.1 will clearly outline dissemiantion plans	Natalia/Helen	2021-02-15	2021-03-08	10	





Annex 5 Innovation News Network guidelines

From: Natalie Jones, Head of Production at Innovation News Network

Please find within this email the guidelines for the publication articles in issues 6 and 10 of *The Innovation Platform*.

As your dedicated Production Coordinator, I will be responsible for your article and your main point of contact. The guidelines below will explain what is required, but please do not hesitate to contact me should you require any further information.

For examples of previous articles, please view the latest issue of the publication here: https://www.innovationnewsnetwork.com/the-innovation-platform/

First Draft, Images & Logo: You will need to supply us with your first draft of between **600 – 1,400 words** and **2** supporting images. Please also send a high-quality version of the organisation's logo.

Please note: The recommended word count is a combined total of headline, standfirst, body copy, image captions, references and attributions. Please find attached a help-sheet for detailed information on word count and image specification.

Approval: Once we have received your content, it is passed to our Editorial and Design departments, then a PDF proof is sent to you for approval or minor amendments.

Following sign off: We may publish your article on our website as a news story. If this is the case, we reserve the right to change the layout and content. This is to enhance the Search Engine Optimisation.

Your Deadline:

To ensure we give you the best possible service, please supply your draft by the following deadlines:

Issue 6: 10th March 2021

Issue 10: 16th Feb 2022

This will give you time to review our Editorial amendments and make any changes you wish before we prepare to finalise.